

City of Tucson Annual Action Plan

Fiscal Year 2016

July 1, 2015 through June 30 2016



Expected Resources

AP-15 91.420(b), 91.220(c)(1,2)

Introduction

The City of Tucson Department of Housing and Community Development provides funding for numerous nonprofit organizations plus other City of Tucson departments. For most, programs organizations and activities are selected annually through a competitive request for proposals (RFP) process.

Funding Programs

- Community Development Block Grant (CDBG)** funds may be used for a variety of activities that meet the needs of low and moderate income residents and communities. Eligible activities are public services, economic development, and capital improvements such as infrastructure, facilities, and housing. Each activity must meet a HUD objective.

CDBG program Budget Category	Amount	Totals
City Administration	\$948,619	\$1,023,618
<u>Planning Contracts (set asides)</u>	\$25,000	
Southwest Fair Housing Council (SWFHC)	<u>\$50,000</u>	
South 12 th Av. Corridor Planning	\$1,023,619	
Total for Admin		
FY 2015 Human /Public Services	\$723,789	\$767,714
Pima Council on Aging	\$25,925	
Family Self-Sufficiency	<u>\$18,000</u>	
Capped at 15% of Total	\$767,714	
Housing Rehabilitation Collaborative (seven agencies)	\$777,690	\$1,670,850
Agency program set-aside	<u>\$893,160</u>	
City program set-aside	\$1,670,850	
Total		
City Adopted CDBG Target Area – Public Facilities	\$641,051	\$641,051
Sidewalk Project	\$444,861	\$444,861
City Green and Healthy Facilities year 2 of 2 - ongoing contract	\$150,000	\$150,000
Vacant and Neglected Structures (VANS)	\$300,000	\$300,000
Public Facilities – Homeless Services Campus	\$120,000	\$120,000
Total of grant (admin and projects)		\$5,118,094
Carry Forward		<u>\$ 320,000</u>
Total CDBG Grant Funds Available		\$5,438,094

- HOME Investment Partnership Program (HOME)** resources may be used to benefit low and moderate income owners and low income renters through housing rehabilitation, acquisition, and new construction activities or by providing tenant-based rental assistance. The City and County will set aside CHDO project funding and solicit CHDO applications, certifying projects and CHDO eligibility on a per project basis. The County will divide HOME funds between rental and home owner programs and the City intends to set aside HOME project funds giving first priority to applicants seeking Low-income Housing Tax Credit (LIHTC) Funds from the State of Arizona Department of Housing. The 2015 HOME program Procedures Manual provides detail on the City and County HOME application process: www.tucsonaz.gov/hcd/affordable-housing-opportunities

HOME Investment Partnership Program – City and County	
Administration (10% cap for city/county)	\$237,537
Discretionary Funds (city and county)	\$1,781,524
Community Housing Dev. Corp. (CHDO) – 15% required	\$356,304
Program Income	\$300,000
Total for Consortium	\$2,675,365
City of Tucson HOME	
City Rental Housing for LIHTC	\$1,275,571
City's CHDO amount (15%)	\$256,539
Administration	\$178,152
Total Grant Amount	\$1,710,262
General Fund Match – City Homeownership Development	\$277,120
Match – Down Payment Assistance Tucson Housing Trust Fund	\$125,000
City Tenant Based Rental Assistance	\$30,000
Total for City of Tucson	\$2,142,382

- The Housing Opportunities for Persons with HIV/AIDS** and their Families (HOPWA) program funds housing assistance and support services for low-income persons with HIV/AIDS and their families. HOPWA funds are administered by the Southern Arizona AIDS Foundation.

Housing Opportunity for People with AIDS	
City program Administration	\$13,546
Southern Arizona AIDS Foundation (SAAF)	\$437,984
TOTAL	\$451,530

- **The Emergency Solutions Grant (ESG)** program provides funding to:
 - engage homeless individuals and families living on the street
 - improve the number and quality of emergency shelters
 - help operate shelters
 - provide essential services to shelter residents
 - rapidly re-house homeless individuals and families; and 6) prevent families and individuals from becoming homeless

Activities are selected in cooperation with the Tucson Pima Collaboration to End Homelessness. The Homeless Management Information System (HMIS) is a locally administered, electronic data collection system designed to inform local planning and assist in HUD reporting.

Emergency Solution Grants - \$455,833 grant plus \$35,398 carry forward	
Administration	\$34,187
Homeless Preference Set Aside for PHA Rental	\$30,044
Emergency Shelter Support	\$117,000
Homeless Prevention	\$60,000
Rapid Re-housing	\$100,000
Street Outreach	\$145,000
HMIS	\$5,000
Total	\$491,231

Homeless Prevention Programs

- **Continuum of Care** - The Supportive Housing Program (SHP) helps develop and provide housing and supportive services for people moving from homelessness to independent, supportive living. Bridges Transitional Housing Program provides transitional housing and supportive services for the targeted populations that are part of the Supportive Housing Program (SHP). Pathways provides permanent supportive housing to homeless and chronically homeless disabled individuals and families. The Emerge Rapid Rehousing Project will provide housing and services that include short-term and/or medium-term to individuals or families experiencing homelessness or fleeing from domestic violence situations in order to move them as quickly as possible into permanent housing. Funding will help programs that provide overnight shelter, permanent housing placement, rapid re-housing, rental assistance services, short term or transitional housing facilities, supportive services, and tenant based rent assistance (TBRA).
- **The Shelter Plus Care** - Partnership and Shelter Plus Care IV provide permanent supportive housing for homeless individuals and families with disabilities including serious mental illness, physical disabilities, and/or chronic substance abuse problems.

Homeless Prevention Programs	
Continuum of Care	\$841,950
Shelter Plus Care	\$1,373,387

- **General Funds** - supports nonprofit agencies who deliver a broad range of services including case management, financial assistance, professional assistance, service learning opportunities, volunteer training, food assistance, material assistance, transportation assistance, pro-social activities, referral services, shelter, skill development and training, mentoring, respite, and tutoring. Also includes \$277,120 per year for HOME match.
- **Tucson Housing Trust Fund** - On October 10, 2006 Mayor and Council unanimously authorized initial funding sources and approved a governance structure. The purpose of the THTF was to support the creation or rehabilitation of good quality housing that is affordable to the average family. Total amount allocated is \$375,000 which allows for \$125,000 for program years one through three.
- **Section 108** - The Section 108 Program is a request for loan guarantee assistance from HUD to promote and foster economic and community development efforts that will have positive benefits, including permanent job creation. This fund is utilized for individual projects in a target range of \$2 million to \$10 million. Recently a loan for \$8,000,000 was approved for the Marriot Hotel in downtown Tucson which will create 160 new jobs.

Other Funding Sources	
General Funds	\$1,464,910
Tucson Housing Trust Fund	\$125,000
Section 108 Loan Pool	\$20,000,000

The City of Tucson will leverage these funds with additional resources (private, state and local funds). Below is a description on how matching requirements will be satisfied

HOME Investment Partnership: The City of Tucson and Pima County formed a HOME consortium in 1992 with the City of Tucson as the lead agency. Of the HOME funding provided, 10% is set aside for administration and 15% is set aside for Community Housing Development Organizations (CHDO). The City of Tucson will allocate \$30,000 of their funding for TBRA and the remaining \$1,245,571 to be split between rental rehabilitation and rental development, with a priority given to applicants seeking Low-income Housing Tax Credit (LIHTC) Funds from the State of Arizona Department of Housing. Pima County will allocate \$100,000 of their funding for Homeownership down payment assistance, development and preservation plus \$404,952 for rental development and preservation. Both programs will provide 25% HOME Program match as required. The City of Tucson will satisfy their match requirement using general funds, contributions from the City of Tucson Housing Trust Fund, non-federal sources of cash invested in projects and the value of savings on below market interest rate loans. HOME funds will also be leveraged with Low Income Tax Credit Investment Rental Projects.

ESG: The ESG match requirement is satisfied with a one-to-one award value from allowable costs incurred by the sub-grantee of non-Federal funds, cash donations from non-federal third parties and/or the value of a third party in-kind contributions.

General Fund: The projected city budget recommitments approximately \$1,464,910 from the city's General Fund for Human services programs. Funds are granted to agencies through a competitive Request for Proposal process. Competing agencies must provide support services to low income households.

Housing Choice Voucher: The Public Housing Authority administers the Section 8 Housing Choice Voucher program which provides rent subsidies to approximately 4,700 households within the City of Tucson and Pima County. The City anticipates \$38 million in Section 8 funding for FY 16.

HUD VASH: In fiscal year 2015, the Public Housing Authority received 67 new federal housing vouchers from the U.S. Department of Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) Program for their efforts to house homeless veterans in the City of Tucson and Pima County. This increases the agency's allocation to 602.

Section 108 loan: The City of Tucson has qualified for the Section 108 loan guarantee assistance program for \$20 million dollars in guaranteed loan funds. These funds can be used to for individual projects that will have positive economic and community development benefits, including job creation. The City has HUD's conditional approval to proceed with an \$8 million hotel project.

Public Housing: The Public Housing Authority administers the public housing program of 1,505 scattered site units. For FY 2016, federal funds of approximately \$11 million will be allocated to administer this program. The PHA will also receive approximately \$1.3 million in Capital Funds to help cover the costs of maintaining these dwellings.

Additional non-entitlement funds anticipated for Program Year 1:

- \$125,000 in Tucson Housing Trust Funds (if available) for home buyer assistance
- \$277,120 in general funds for HOME match
- \$135,000 from the federal Home Loan Bank WISH and AHP for HOME match
- \$378,000 Southern Arizona Land Trust for HOME match
- \$19,120 Habitat for Humanity Sweat Equity HOME match

Continuum of Care:

- \$657,190 for emergency shelter
- \$123,225 to maintain and add transitional and permanent housing/beds
- \$61,535 for Emerge Rapid Rehousing

Shelter Plus Care:

- \$1,373,387 to maintain and add transitional and permanent housing/beds

Annual Goals and Objectives

AP-20 - 91.420, 91.220(c)(3)&(e)

Below is a table listing the FY 2016 goals including the funding allocated for these goals and the expected outcome.

Sort Order	Goal Name	Category	Geographic Area	Needs Addressed	FY 2016 Funding	Goal Outcome Indicator
1	Rental Housing Rehabilitation	Affordable Housing Public Housing Non-Homeless Special Needs	TUCSON, AZ Citywide	Decent Affordable Rental Housing	CDBG: \$320,000 HOME: \$829,723	Rental units rehabilitated: 62 Household Housing Unit
2	Rental Housing Development	Affordable Housing Non-Homeless Special Needs	TUCSON, AZ Citywide	Decent Affordable Rental Housing	HOME: \$1,583,152	Rental units constructed: 104 Household Housing Unit
4	Owner-occupied Housing Rehabilitation	Affordable Housing Non-Homeless Special Needs	TUCSON, AZ Citywide	Decent Affordable Owner Housing	CDBG: \$1,670,850	Homeowner Housing Rehabilitated: 320 Household Housing Unit
5	Home Purchase Assistance	Affordable Housing	TUCSON, AZ Citywide	Decent Affordable Owner Housing	HOME: \$100,000 Tucson Housing Trust Fund: \$125,000	Direct Financial Assistance to Homebuyers: 44 Households Assisted
6	Owner Housing Development	Affordable Housing	TUCSON, AZ Citywide	Decent Affordable Owner Housing	HOME: \$300,000	Homeowner Housing Added: 10 Household Housing Unit

Sort Order	Goal Name	Category	Geographic Area	Needs Addressed	FY 2016 Funding	Goal Outcome Indicator
7	Emergency Shelter	Homeless	TUCSON, AZ Citywide	Homelessness	CDBG: \$212,580 ESG: \$117,000 Continuum of Care: \$657,190	Homeless Person Overnight Shelter: 1285 Persons Assisted
8	Rapid Rehousing/TBRA	Homeless	Citywide	Decent Affordable Rental Housing Homelessness	HOPWA: \$51,463 HOME: \$30,000 ESG: \$130,000 Continuum of Care: \$61,535	Tenant-based rental assistance / Rapid Rehousing: 140 Households Assisted
9	Homelessness Prevention	Homeless	TUCSON, AZ Citywide	Homelessness	ESG: \$60,000 General Fund: \$90,000	Homelessness Prevention: 300 Persons Assisted
10	Outreach, Support Services and Case Management	Homeless	TUCSON, AZ Citywide	Homelessness	CDBG: \$242,850 ESG: \$145,000 General Fund: \$184,500	Other: 1750 Other
11	Human and Public Services	Non-Housing Community Development	TUCSON, AZ Citywide	Human Services	CDBG: \$304,840 HOPWA: \$225,562 General Fund: \$1,190,410	Public service activities for Low/Moderate Income Housing Benefit: 15340 Households Assisted

Sort Order	Goal Name	Category	Geographic Area	Needs Addressed	FY 2016 Funding	Goal Outcome Indicator
12	Facilities and Infrastructure	Non-Housing Community Development	TUCSON, AZ Citywide	Revitalization, Public Facilities & Infrastructure	CDBG: \$1,364,541	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 15200 Households Assisted
13	Demolition of Unsafe Vacant Structures	Non-Housing Community Development	TUCSON, AZ Citywide	Revitalization, Public Facilities & Infrastructure	CDBG: \$300,000	Buildings Demolished: 7 Buildings
14	Assistance for people with HIV/AIDS	Non-Homeless Special Needs	TUCSON, AZ Citywide	Decent Affordable Rental Housing Special Needs Populations	HOPWA: \$160,959	Public service activities for Low/Moderate Income Housing Benefit: 110 Households Assisted added: 8 Household Housing Unit
15	Job Creation	Non-Housing Community Development	TUCSON, AZ Citywide	Economic Development	Section 108: \$20,000,000	Jobs created/retained: 100 Jobs
16	Administration	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	TUCSON, AZ Citywide	Decent Affordable Rental Housing Owner Housing Homelessness Human Services Revitalization, Public Facilities & Infrastructure Special Needs Populations Economic Development	CDBG: \$1,023,618 HOPWA: \$13,546 HOME: \$237,536	Costs for administration of these programs

Sort Order	Goal Name	Category	Geographic Area	Needs Addressed	FY 2016 Funding	Goal Outcome Indicator
17	Maintain and add new capacity---beds and units	Homeless	Citywide	Homelessness	Continuum of Care: \$123,225 Shelter Plus Care: \$1,373,387	Overnight/Emergency Shelter/Transitional Housing Beds added: 275 Beds

Below is a description of Goals anticipated for FY 2016

1	Goal Name	Rental Housing Rehabilitation
	Description	The City of Tucson is going to make FY 2016 HOME funds available as a set-aside to applicants for Low-Income Housing Tax Credits (LIHTC). This local commitment is intended to give applicants additional points in the Statewide Qualified Allocation Plan (QAP) competition. The City of Tucson estimates that 60 LIHTC units will include rental rehabilitation activity. The majority of the LIHTC applications will include new construction of rental units. In addition, we estimate that we will fund two CHDO units in this category. This is a high priority.
2	Goal Name	Rental Housing Development
	Description	The City of Tucson anticipates creating 80 new rental units by setting aside HOME funds for Low-Income Housing Tax Credit (LIHTC) applications. Pima County anticipates creating 22 new rental units with HOME funds. We also anticipate funding two CHDO units in this category. This is a high priority.
4	Goal Name	Owner-occupied Housing Rehabilitation
	Description	The City of Tucson anticipates assisting 320 low-income home owners with CDBG funds committed to the housing rehabilitation collaborative. This is a high priority.
5	Goal Name	Home Purchase Assistance
	Description	The City of Tucson may provide home purchase assistance from the Tucson Housing Trust Fund in the amount of \$125,000 to assist 11 renter households become buyers. This is a low priority.
6	Goal Name	Owner Housing Development
	Description	The City of Tucson anticipates using \$300,000 in HOME program income (if available) for new development of approximate 10 units for home buyers. This is a low priority.

7	Goal Name	Emergency Shelter
	Description	The City of Tucson anticipates providing emergency shelter to 1285 homeless people with ESG, CDBG and Continuum of Care funds. This is a high priority.
8	Goal Name	Rapid Rehousing/TBRA
	Description	The City of Tucson anticipates re-housing 140 households with ESG funds, HOPWA funds, Continuum of Care Funds, and with HOME funded tenant based rental assistance (TBRA). This is a high priority.
9	Goal Name	Homelessness Prevention
	Description	The City of Tucson anticipates assisting 300 people with homeless prevention using ESG and general funds. This is a high priority.
10	Goal Name	Outreach, Support Services and Case Management
	Description	The City of Tucson anticipates assisting 1750 homeless people with outreach, support services and case management with ESG, CDBG and general funds. This is a high priority.
11	Goal Name	Human and Public Services
	Description	The City of Tucson anticipates assisting 15,340 people with the City's CDBG public services set-aside, HOPWA and general funds. Three of the CDBG funded public services activities are listed as emergency shelter services and are counted in the homeless project goal (project goal #7) under Emergency Shelter Support. These activities in project goal #7 are: New Beginnings (196 people- \$60,000); Primavera Men's Shelter (479 people - \$102,580); and Primavera Foundation Women's Services (250 people- \$50,000). The remainder of the CDBG Human/Public services set-aside will go toward meeting public services goals that are not directly tied to housing or services in the Continuum of Care for the homeless.
12	Goal Name	Facilities and Infrastructure
	Description	The City of Tucson anticipates serving 15,200 residents in low-income census tracts. This is a high priority. The major activities include: Homeless Services Campus, CDBG Target Area Facilities Development, Sidewalk Program and Facility improvements under the City/County Safe, Green and Healthy facilities program
13	Goal Name	Demolition of Unsafe Vacant Structures
	Description	The City of Tucson anticipates demolishing seven unsafe structures with CDBG funds. This is a high priority.

14	Goal Name	Assistance for people with HIV/AIDS
	Description	The City of Tucson anticipates assisting 110 people with AIDS providing a variety of services related to economic opportunities, education and employment. An estimated 8 households will receive tenant based rental assistance in the Address Homelessness category. This is a high priority.
15	Goal Name	Job Creation
	Description	The City of Tucson anticipates creating 100 jobs with the City's Section 108 loan pool. This is a high priority.
16	Goal Name	Administration
	Description	The City of Tucson will spend the following on administration and planning activities: CDBG Administration is \$948,618 CDBG Planning Activity is \$50,000 for the South 12th Avenue Corridor Plan and \$25,000 for Fair Housing Activity. The other administrative costs will be allocated by Program funding as follows: City of Tucson HOME Administration - \$178,152 and Pima County is \$59,384 for a total HOME Administration of \$237,536 City of Tucson HOPWA Administration - \$13,546 Administration funding supports 16.35 FTE in program year one.
17	Goal Name	Maintain and add new capacity---beds and units
	Description	Partner agencies will use funds to maintain existing and add new transitional and permanent beds to the local inventory.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The 5-year Consolidated Plan serves as a guide for annual investments of City and County project funds. For each of the five years covered by the Consolidated Plan, each local government is required to prepare an Annual Action Plan that correlates with the needs, priorities and goals specified in the Consolidated Plan, showing how annual entitlement funds will be allocated to meet the overall 5-year goals.

The 5-year goals and activities are divided into seven categories: Affordable Rental Housing; Affordable Owner Housing; Addressing Homelessness; Human Services; Economic Development; Neighborhood Revitalization, Public Facilities and Infrastructure; and Special Populations.

This section of the 5-year Consolidated Plan is the first annual action plan outlining projects and activities for the City's FY 2016 beginning July 1, 2015 and ending June 30, 2016.

Eligible projects may be directly implemented by the local government or administered through partner agencies and eligible contractors, designated as "sub-recipients". All federal regulations apply to projects that are supported with HUD formula grant funding.

#	Project Name
1	Human and Public Services
2	Owner Occupied Housing Rehabilitation
3	Public Facilities and Infrastructure
4	Demolition of Unsafe/Vacant Structures
5	CDBG Administration and Planning
6	CDBG Section 108
7	ESG 2015 City of Tucson
8	Southern Arizona AIDS Foundation - HOPWA
9	City of Tucson - HOPWA Administration
10	City of Tucson HOME Administration
11	Pima County HOME Administration
12	City of Tucson and Pima County HOME CHDO Projects
13	City of Tucson HOME Rental Development
14	City of Tucson HOME Tenant Based Rental Assistance (TBRA)
15	Pima County Home Ownership (Development and Down Payment Assistance)
16	Pima County HOME Rental Development
17	City of Tucson Rental Rehabilitation
18	City of Tucson Home Purchase Assistance

#	Project Name
19	City of Tucson Affordable Owner-Housing New Construction
20	City of Tucson Public Housing Maintenance (leverage)
21	Maintain and Add Beds for the Homeless (leverage)
22	Homeless Prevention (leverage)
23	Homeless Outreach (leverage)
24	Continuum of Care Rapid Rehousing (leverage)
25	Continuum of Care Shelter (leverage)

Table 1 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Tucson applied the following in determining priorities and addressing underserved needs:

- 1) Changes in the housing market as described in the FY 2015 City of Tucson/Pima County 5-year Consolidated Plan;
- 2) The documented past performance related to contracts, sub-recipients, programs and projects funded with the City’s HUD entitlement grants in previous program years;
- 3) The funding levels for the City’s HUD entitlement grants;
- 4) The opportunity to leverage local, State and Federal resources including City general funds, the Tucson Housing Trust Fund; the Tucson Public Housing Authority (PHA) rental units and set-aside programs and Section 8 vouchers; the State of Arizona Low-income Housing Tax Credit (LIHTC) funds and Lead based Paint Hazard Program funds and the funds allocated through the Continuum of Care/Shelter Plus Care process;
- 5) Achieving coordinated funding in the Consortium and administrative efficiencies in partnerships and contracts for housing and services with sub-recipients; and
- 6) The City’s targeted investment in comprehensive revitalization, including development of an action plan for public improvement projects in specific areas within the CDBG target area.

Recognizing disparities in income, employment, housing and facilities which are indicators of urban stress, the City of Tucson adopted a Community Development Block Grant (CDBG) Target Area in program year 2013. This Target Area is based on information contained in a 2012 update to the City’s Poverty and Urban Stress Report. The report documents disparities in urban stress based on factors such as income levels, education, housing issues and incidence of crime. The CDBG Target Area will be a

primary focus for investment over the new 5-year Consolidated Plan period (July 1, 2015 through June 30, 2020). The City estimates that \$11,065,142 will be invested in the CDBG Target Area in FY 2016, which includes an \$8 million Hotel Project funded by the CDBG Section 108 Loan Pool. Approximately 40% of the City of Tucson entitlement grant funding for FY 2016 will be committed to projects in the CDBG Target Area.

AP-38 Project Summary

Project Summary Information

1	Project Name	Human and Public Services
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Human and Public Services
	Needs Addressed	Homelessness Human Services
	Funding	CDBG: \$759,085 General Fund: \$1,190,410
	Description	This project includes nine FY 2016 CDBG-funded activities that total \$759,085. Approximately 20% of the funding will be spent in the adopted CDBG target area.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 15,230 people will benefit. Seniors, low-income families, homeless men and women, special needs youth, public housing residents, and victims of child abuse and/or domestic violence.
	Location Description	Twenty-percent of the funding will be spent in the adopted CDBG target area.
	Planned Activities	Youth/child development Support services for children, families and seniors Case management Early childhood education support
2	Project Name	Owner Occupied Housing Rehabilitation
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Owner-occupied Housing Rehabilitation
	Needs Addressed	Decent Affordable Owner Housing
	Funding	CDBG: \$1,670,850

	Description	The City of Tucson Housing Rehabilitation Collaborative will assist 320 households with housing rehabilitation services including roof replacement, emergency home repair, accessibility and sustainable housing rehabilitation.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	The Housing Rehabilitation Collaborative will assist 320 low and very low-income owner households.
	Location Description	Approximately 30% (110) of the households assisted will be in the City of Tucson adopted CDBG Target Area.
	Planned Activities	HRC/COT/HCD/PCSD City Neigh & Initiatives - 95 units - \$354,450 HRC/COT/HCD/PCSD Emergency Home Repair - 45 units - \$464,100 HRC/PCOA Elderly Home Repair Program -15 units - \$74,610 HRC/CPLC Roof Replacement - 15 units - \$110,490 HRC/DIRECT Home Access Program - 30 units - \$116,610 HRC/CHRPA City CDBG Emergency - 65 units - \$145,680 HRC/Tucson Urban League Emergency Home Repair - 35 units - \$226,005 HRC/TMM Midtown Homeownership Program -10 units - \$91,365 HRC/Old Pueblo Community Services Sustainable Rehab -10 units - \$87,540
3	Project Name	Public Facilities and Infrastructure
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Facilities and Infrastructure
	Needs Addressed	Revitalization, Public Facilities & Infrastructure
	Funding	CDBG: \$1,369,116
	Description	This project includes CDBG funded public facilities with a primary focus in the City of Tucson adopted CDBG Target Area.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	This project will assist an estimated 15,200 people/10,000 households living in low and moderate income areas, primarily inside the City of Tucson adopted CDBG Target Area.

	Location Description	Approximately 70% of the funds will be committed to projects in the City of Tucson adopted CDBG Target Area.
	Planned Activities	Homeless Services Campus - 1,000 people - \$120,000 Target Area Development Public Facilities - 10,000 people - \$645,155 Sidewalk Project - 3,000 people (~1 mile) - \$449,386 Safe, Green & Healthy Facilities (year 3 of 5) - 200 people - \$150,000 No code enforcement activity is planned for this program year.
4	Project Name	Demolition of Unsafe/Vacant Structures
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Demolition of Unsafe Vacant Structures
	Needs Addressed	Revitalization, Public Facilities & Infrastructure
	Funding	CDBG: \$300,000
	Description	This project will remove unsafe structures, including dilapidated mobile homes.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Residents in neighborhoods with vacant and neglected structures will benefit. This program could include outreach to low-income renters living in severely substandard housing to refer them to housing programs to secure safe, decent, affordable housing.
	Location Description	An estimated 30% of the funding will be committed to removal of unsafe structures in the City of Tucson adopted CDBG Target Area.
	Planned Activities	City of Tucson Vacant and Neglected Structures Program (VANS) - 7 units - \$300,000
5	Project Name	CDBG Administration and Planning
	Target Area	Citywide
	Goals Supported	Administration

	Needs Addressed	Decent Affordable Owner Housing Homelessness Human Services Economic Development Revitalization, Public Facilities & Infrastructure
	Funding	CDBG: \$1,023,618
	Description	These funds will be used to administer all CDBG activities. These funds will support 9.25 FTE positions plus \$75,000 will be used for planning activities. Approximately 66% of these funds will be used in the CDBG target area.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Complete general administrative requirements associated with implementation of CDBG activities. Planned activities include outreach, marketing, processing project and household applications, contract development, processing payments, reporting and monitoring activity associated with the CDBG program including two planning contracts.
6	Project Name	CDBG Section 108
	Target Area	TUCSON, AZ
	Goals Supported	Job Creation
	Needs Addressed	Economic Development
	Funding	Section 108: \$20,000,000
	Description	
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	One-hundred jobs will be created in the City of Tucson adopted CDBG Target Area.
	Location Description	The hotel is located downtown Tucson along the modern street car line and in the City of Tucson adopted CDBG Target Area.
	Planned Activities	Development of a new hotel is planned. May received additional project within the coming year.

7	Project Name	ESG 2015 City of Tucson
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Emergency Shelter Rapid Rehousing/TBRA Homelessness Prevention Outreach, Support Services and Case Management Administration
	Needs Addressed	Homelessness
	Funding	ESG: \$491,231
	Description	These funds will support ESG activities in the following categories: Emergency Shelter Support, Street Outreach, Homeless Prevention, Rapid Re-housing, and Homeless Preference for the City of Tucson Public Housing Authority units that are set-aside for a homeless preference. The City's ESG is \$455,833 and \$34,187 is for administration and \$5,000 is for HMIS. The City of Tucson has \$35,398 in ESG carry forward from FY 2014 and will apply that to the Primavera Foundation Greyhound Emergency Family Shelter.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The project will assist 1175 homeless, men, women, children, survivors of domestic violence and Tucson's homeless youth.
	Location Description	Twenty-five percent of the ESG funds will be committed to projects in the City of Tucson adopted CDBG Target Area.

	Planned Activities	<p>Emergency Shelter Support Emerge! Center Against Domestic Abuse Crisis Assistance for Survivors of Domestic Violence 125 CDBG Target Area \$47,000</p> <p>Emergency Shelter Support Our Family Services New Beginnings Emergency Shelter Services 105 CDBG Target Area \$30,000</p> <p>Emergency Shelter Support Primavera Foundation Greyhound Emergency Family Shelter (funded with c/f) 130 CDBG Target Area \$40,000</p> <p>Street Outreach Old Pueblo Community Services OPCS Street Outreach for Homeless 315 \$85,000</p> <p>Street Outreach Our Family Services New Beginnings Emergency Shelter Services 110 \$30,000</p> <p>Street Outreach Pasadena Behavioral Health Network Community Navigation 200 \$30,000</p> <p>Homeless Prevention Interfaith Community Services Emergency Service and Support 65 \$60,000</p> <p>Rapid re-Housing Emerge! Center Against Domestic Abuse Rapid Rehousing for Survivors of Domestic Violence 50 \$65,000</p> <p>Rapid Re-housing Our Family Services New Beginnings Emergency Shelter Services 35 \$35,000</p> <p>Homeless Preference for PHA rental Units Primavera Foundation Homeless Preference Program (included this as TBRA in eCon Planning Suite goal/project---nowhere to put PHA units) 40 \$30,044</p>
8	Project Name	Southern Arizona AIDS Foundation - HOPWA
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rapid Rehousing/TBRA Human and Public Services Assistance for people with HIV/AIDS
	Needs Addressed	Special Needs Populations
	Funding	HOPWA: \$437,984

	Description	This project includes HOPWA project funds that are administered by the Southern Arizona Aids Foundation (SAAF) on behalf of the City of Tucson.
	Target Date	6/30/2015
	Estimate the number and type of families that will benefit from the proposed activities	These funds will provide support services and economic and educational opportunities to 110 people with AIDS and tenant based rental assistance to 8 households.
	Location Description	An estimated 30% of the project funds will be committed to 33 people and 2 households located in the City of Tucson adopted CDBG Target Area.
	Planned Activities	This is a contract between the City of Tucson and the Southern Arizona Aids Foundation (SAAF) for support services, economic and educational opportunities and tenant based rental assistance.
9	Project Name	City of Tucson - HOPWA Administration
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Administration
	Needs Addressed	Special Needs Populations
	Funding	HOPWA: \$13,546
	Description	This project is the City of Tucson administrative funds for the HOPWA program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	This administrative fund supports the contracting and reporting for the City's HOPWA program and Southern Arizona Aids Foundation (SAAF) contract.

	Location Description	An estimated 30% of HOPWA project funds will be committed to activity in the City of Tucson adopted CDBG Target Area.
	Planned Activities	These funds support contract development, processing of payments, reporting, and monitoring for the HOPWA program.
10	Project Name	City of Tucson HOME Administration
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Administration
	Needs Addressed	Decent Affordable Rental Housing Decent Affordable Owner Housing Homelessness
	Funding	HOME: \$178,152
	Description	These funds support administration of the City's HOME program. They will support 6 FTE positions.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The City of Tucson FY 2016 HOME program will benefit 30 households with tenant based rental assistance; 80 new construction rental units and 60 rehabilitated rental units.
	Location Description	This is a city-wide program, but it is estimated that 50% of the HOME funds will be committed to projects located in the City of Tucson adopted CDBG Target Area.
	Planned Activities	Planned activities include outreach, marketing, processing project and household applications, contract development, processing payments, reporting and monitoring activity associated with the HOME program.
11	Project Name	Pima County HOME Administration
	Target Area	TUCSON, AZ Citywide

	Goals Supported	Administration
	Needs Addressed	Decent Affordable Rental Housing Decent Affordable Owner Housing
	Funding	HOME: \$59,385
	Description	This funding supports Pima County HOME program administration costs.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	Pima County will assist 33 home buyers and create 22 new rental units for low and very low-income households.
	Location Description	This is a county-wide program.
	Planned Activities	This project supports the County's administrative costs associated with the HOME program including outreach and marketing, processing applications, contract development, processing of payments, reporting and monitoring.
12	Project Name	City of Tucson and Pima County HOME CHDO Projects
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rental Housing Development Owner Housing Development
	Needs Addressed	Decent Affordable Rental Housing Decent Affordable Owner Housing
	Funding	HOME: \$356,305
	Description	
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	CHDO projects will be included in the outcomes proposed for the City and County production of HOME-assisted rental and home owner units.
	Location Description	CHDO's can implement projects on a City-wide basis.
	Planned Activities	This project will distribute funds to qualified CHDO projects.
13	Project Name	City of Tucson HOME Rental Development
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rental Housing Development
	Needs Addressed	Decent Affordable Rental Housing
	Funding	HOME: \$595,000
	Description	
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	This project will fund up to 140 new and/or rehabilitated rental units for low and very-low income renters.
	Location Description	This is a City-wide program, but it is estimated that 50% of City HOME funds will be committed to projects in the City of Tucson adopted CDBG Target Area.
	Planned Activities	Newly constructed and rehabilitated rental units, HOME funding priority will be given to applicants seeking State of Arizona Low-income Housing Tax Credit projects that are located in the City of Tucson.
14	Project Name	City of Tucson HOME Tenant Based Rental Assistance (TBRA)

	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rapid Rehousing/TBRA
	Needs Addressed	Decent Affordable Rental Housing Homelessness
	Funding	HOME: \$30,000
	Description	This project will assist approximately 50 very-low-income households with security deposits and other needs related to transitional or permanent rental housing.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	This project will serve 50 very-low income households.
	Location Description	This is a City-wide project.
	Planned Activities	This program focuses on TBRA for security deposit for Section 8 specialty programs, Veteran's Administration Supportive Housing (VASH) and family unification for homeless people. The City of Tucson Public Housing Authority (PHA) maintains a homeless preference for public housing which is applied to a 10% set-aside of the City's public housing inventory.
15	Project Name	Pima County Home Ownership (Development and Down Payment Assistance)
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Home Purchase Assistance Owner Housing Development
	Needs Addressed	Decent Affordable Owner Housing
	Funding	HOME: \$100,000

	Description	This project provides assistance to home buyers for purchase of new or existing affordable housing units.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	This project will serve 33 low-income buyer households.
	Location Description	This is a county-wide program.
	Planned Activities	Down payment assistance.
16	Project Name	Pima County HOME Rental Development
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rental Housing Development
	Needs Addressed	Decent Affordable Rental Housing
	Funding	HOME: \$405,000
	Description	This project will leverage funds for the new construction of 22 rental housing units for low and very-low income renters.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The County will fund 22 newly constructed HOME-assisted rental units.
	Location Description	This is a county-wide project.
	Planned Activities	New construction of 22 new HOME-assisted rental units.

17	Project Name	City of Tucson Rental Rehabilitation
	Target Area	Citywide
	Goals Supported	Rental Housing Rehabilitation
	Needs Addressed	Decent Affordable Rental Housing
	Funding	CDBG: \$320,000 HOME: \$651,523
	Description	City of Tucson will commit HOME and CDBG carry forward funds for rental housing rehabilitation including giving priority to low income housing tax credit applicants.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	Will provide housing for 60 very-low income households
	Location Description	City of Tucson
	Planned Activities	Rental housing rehabilitation.
18	Project Name	City of Tucson Home Purchase Assistance
	Target Area	Citywide
	Goals Supported	Home Purchase Assistance
	Needs Addressed	Decent Affordable Owner Housing
	Funding	Tucson Housing Trust Fund: \$125,000

	Description	City of Tucson has committed funding from its Tucson Housing Trust Fund to assist first time home buyers. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	Will provide assistance to 11 new home buyers.
	Location Description	City of Tucson
	Planned Activities	Provide down payment, closing and other costs with the purchase of a new home for first time home buyers.
19	Project Name	City of Tucson Affordable Owner-Housing New Construction
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Owner Housing Development
	Needs Addressed	Decent Affordable Owner Housing
	Funding	HOME: \$300,000
	Description	Will use our HOME program income to build new housing for low income buyers to create new homeownership opportunities.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	Will assist 10 households with construction and purchase of a new home.
	Location Description	City of Tucson
	Planned Activities	Construct 10 new homes to be purchased by low-income first time buyers.
20	Project Name	City of Tucson Public Housing Maintenance (leverage)
	Target Area	Citywide
	Goals Supported	Rental Housing Rehabilitation
	Needs Addressed	Decent Affordable Rental Housing
	Funding	Public Housing Capital Fund: \$1,303,715
	Description	Capital Funding for the Public Housing Authority is allocated to assist with the maintenance and rehabilitation of the 1505 public housing units. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	1505 low income households will benefit from this activity.
	Location Description	City of Tucson

	Planned Activities	Roof Replacements New Generator Software replacement Operations Vehicle replacement
21	Project Name	Maintain and Add Beds for the Homeless (leverage)
	Target Area	Citywide
	Goals Supported	Maintain and add new capacity---beds and units
	Needs Addressed	Homelessness
	Funding	Continuum of Care: \$123,225 Shelter Plus Care: \$1,373,387
	Description	Continuum of Care investment in transitional and permanent housing units for homeless. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Provide 275 beds for homeless households
	Location Description	City of Tucson
	Planned Activities	Maintain and add capacity to the existing transitional and permanent beds for the homeless.
22	Project Name	Homeless Prevention (leverage)
	Target Area	TUCSON, AZ Citywide

	Goals Supported	Homelessness Prevention
	Needs Addressed	Homelessness
	Funding	General Fund: \$90,000
	Description	Prevent extremely low income households from becoming homeless. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Provide assistance to 235 household that are extremely low income.
	Location Description	City of Tucson
	Planned Activities	Provide support, assistance and legal aid to households facing homelessness.
23	Project Name	Homeless Outreach (leverage)
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Outreach, Support Services and Case Management
	Needs Addressed	Homelessness
	Funding	General Fund: \$184,500

	Description	Provide outreach and case management to assist homeless households into transitional housing. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	Assist 1750 extremely low income persons.
	Location Description	City of Tucson
	Planned Activities	Provide outreach, support services, case management to assist homeless persons into transitional housing.
24	Project Name	Continuum of Care Rapid Rehousing (leverage)
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Rapid Rehousing/TBRA
	Needs Addressed	Homelessness
	Funding	Continuum of Care: \$61,535
	Description	Provide housing and services to individuals or families experiencing homelessness or fleeing from domestic violence situations. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2016

	Estimate the number and type of families that will benefit from the proposed activities	Assist 140 homeless households
	Location Description	City of Tucson
	Planned Activities	Provide housing and services that include short term and medium term assistance to individuals or families experiencing homelessness or fleeing domestic violence in order to move them quickly into permanent housing.
25	Project Name	Continuum of Care Shelter (leverage)
	Target Area	TUCSON, AZ Citywide
	Goals Supported	Emergency Shelter
	Needs Addressed	Homelessness
	Funding	Continuum of Care: \$657,190
	Description	Provide transitional housing and supportive services for individuals that are part of the Supportive Housing Program. This program provides direct links between housing opportunities, supportive services and employment programs. The funding identified in this project for Program Year 1 is non-entitlement leverage that will be invested to meet the needs and goals outlined in the Consolidated Plan. Program Year 1 outcomes will be reported in the Consolidated Annual Performance and Evaluation Report (CAPER).
	Target Date	6/30/2016

	Estimate the number and type of families that will benefit from the proposed activities	Assist 1285 homeless individuals
	Location Description	city of Tucson
	Planned Activities	Provide transitional housing and supportive services for individuals that are part of the Supportive Housing Program. This program provides direct links between housing opportunities, supportive services and employment programs.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Unless otherwise noted, the projects and activities listed in this Annual Plan are offered City-wide to homeless persons, senior citizens, low-income residents, people with disabilities, people with HIV/AIDS, survivors of domestic violence, and Tucson's youth.

Over many years, the City of Tucson has documented and published an Urban Poverty and Stress Report. This report compares census tract data showing the areas with highest stress compared to the City as a whole, including factors such as income levels, education, housing issues and incidence of crime. Recognizing disparities in income, employment, housing conditions and choice, and facilities which are indicators of urban stress, the City of Tucson adopted a Community Development Block Grant (CDBG) Target Area in program year 2013. This Target Area is based on information contained in a 2012 update to the City's Poverty and Urban Stress Report and intersects with areas of minority concentration and high poverty rates as shown in the City of Tucson, City of South Tucson and Pima County 2014 Promise Zone application.

Geographic Distribution

Target Area	Percentage of Funds
TUCSON, AZ	40
Citywide	60

Table 2 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The CDBG Target Area will be a primary focus for investment over the new 5-year Consolidated Plan period (July 1, 2015 through June 30, 2020). The City estimates that \$11,065,142 will be invested in the CDBG Target Area in FY 2016, which includes an \$8 million Hotel Project funded by the CDBG Section 108 Loan Pool. Approximately 40% of the City of Tucson entitlement grant funding for FY 2016 will be committed to projects in the CDBG Target Area. The City's goal is to invest in facilities, housing, job opportunities and support services for residents living the target area to reduce urban stress and leverage other community investments in a comprehensive revitalization effort in the target area.

Discussion

The City of Tucson will track activity funded within the CDBG Target Area and complete an evaluation of geographic distribution of investments that will be included in the Consolidated Annual Performance and Evaluation Report (CAPER) in fall 2017.

Affordable Housing

AP-55 Affordable Housing - 91.420, 91.220(g)

Introduction

The City of Tucson plans to provide affordable housing to 951 households and over 1000 people. This includes transitional and permanent housing for the homeless, tenant based rental assistance for the homeless and special needs populations, rehabilitation and new construction of rental units, home owner rehabilitation and home buyer assistance.

One Year Goals for the Number of Households to be Supported	
Homeless	407
Non-Homeless	536
Special-Needs	8
Total	951

Table 3 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	415
The Production of New Units	112
Rehab of Existing Units	380
Acquisition of Existing Units	44
Total	951

Table 4 - One Year Goals for Affordable Housing by Support Type

Discussion

Acquisition of units includes home buyer assistance to renters acquiring home ownership units. (There is not a concise category to show this commitment of HOME and Tucson Housing Trust Fund money.)

The City of Tucson is the lead agency in the Consortium. The above numbers include Pima County's commitment of HOME funds to new construction of rental housing and home purchase assistance.

AP-60 Public Housing - 91.420, 91.220(h)

Introduction

The City of Tucson Public Housing Authority (PHA) assists low-income renters by providing 1,505 units of public housing and other affordable rental housing; and 4,779 Section 8 Housing Choice Vouchers including 877 administered for Pima County, 602 HUD VASH vouchers for Veterans, 150 Family Unification Vouchers, and 87 Moderate Rehabilitation program units.

The City's public housing and other affordable rental housing units are administered by property management offices regionalized throughout the City. The property management team at each office is responsible for residential property management activities associated with its assigned projects including property maintenance and modernization work.

Actions planned during the next year to address the needs to public housing

Per the City of Tucson's PHA plan, the following are actions planned to address the needs of public housing:

- Apply for additional rental voucher when available.
- Expand the availability of Housing Choice Vouchers and Public Housing units to homeless individuals and families.
- Reduce vacancies in public housing units by decreasing turnover time to 30 days or less.
- Pursue endeavors to increase the supply of accessible housing through development and rehabilitation.
- Afford opportunities to provide project-based vouchers to non-profit agencies that serve special populations and promote access to case management and other services.
- Continue to analyze the feasibility of Rental Assistance Demonstration (RAD).

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Family Self Sufficiency (FSS) program is a voluntary program available to families who receive rental assistance through the public housing and Section 8 Housing Choice Voucher programs. Participants must have a genuine desire to work toward a living wage career within a five year period. Participants set and meet long and short-term goals for education, training, career development and job retention. The program's main focus is to help participants reach self-sufficiency so that they no longer need to depend on public assistance programs in order to provide for their families. Homeownership, savings and financial education are encouraged. Approximately one-third of graduates move on to homeownership.

The Resident Opportunities for Self-Sufficiency (ROSS) program provides additional assistance to public housing residents who may need more time to meet self sufficiency goals due to language barriers or lack of high school diploma. This is a three year program that will allow a participant to then transfer to the FSS program if more time is needed.

The Section 8 Home Ownership Program (SEHOP) provides an opportunity for low-income Housing Choice Voucher (HCV) holders to achieve homeownership. As of 2014 HCD had 25 HCVs available from AZ004 and an additional 15 HCVs from AZ033 for homeownership. Moreover, staff works with homeownership clients to educate them about other resources available in the community, e.g. those available through the City's HOME program, Federal Home Loan Bank, sponsors of Individual Development Accounts, and products sponsored by the Industrial Development Authority such as mortgage revenue bonds and mortgage credit certificates.

Section 3 Plan: In accordance with the Section 3 Plan for The City of Tucson, the resident councils, as well as neighborhood associations are provided with information and their assistance is requested in notifying residents of available Section 3 training and employment opportunities. Additionally, training and employment opportunities are advertised in residents' newsletters as well as at all public housing management offices.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

The Annual 'Point in Time' count in January 2014 counted 2110 unduplicated persons in 1,595 households who were homeless and staying in shelters, permanent housing or on the streets. Of these 2110 people, 1,665 (79%) were adults and 445 (21%) were children.

The City of Tucson is a member of the Tucson/Pima Collaboration to End Homelessness. TPCH is a coalition of community and faith-based organizations, government entities, businesses, and individuals committed to the mission of ending homelessness and addressing the issues related to homelessness in Tucson and Pima County. They are charged with implementing the 2014 Continuum of Care Strategic Plan to End Homelessness. TPCH tracks all persons needing housing assistance through the Homeless Management Information System (HMIS) and then assesses and refers them to appropriate agencies. Information on the TPCH strategic plan can be found at: www.tpch.net

Our 5-year Consolidated Plan includes the goal of adding transitional and permanent supportive housing units to the existing inventory. To assist with permanent housing, the Public Housing Authority (PHA) added a preference for homeless households limited to 10% of the PHA's portfolio of 1,505 total units and 10% of the PHA's voucher's (not including vouchers set aside for other special populations). The PHA awarded Human/Public Services Funds to several agencies to provide case management and 'wrap around services' assist clients to transition from living on the street to living in permanent housing. For FY 2015, twenty units became available in the Public housing portfolio and fifty housing choice voucher were made available for qualified homeless families. The City also participated in the following efforts using these as a foundation for addressing the most serious issues associated with chronic homelessness:

51 Homes - In 2011, TPCH and the Continuum joined the National 100,000 Homes Campaign and pledged to provide 51 homes for the most vulnerable chronically homeless veterans in the Tucson Community. The City of Tucson, the Veterans Administration and the Community Partnership of Southern Arizona, as well as private providers of assisted housing, came together to provide funding for the required permanent housing units. The Department received major donations of furniture and supplies from Davis-Monthan Air Force Base, Best Western Inn & Suites, and the Airport Doubletree Hotel. All clients that were housed received furniture, kitchen and bathroom items, linens, personal care items, cleaning supplies, and some non-perishable food items. Over 200 Veterans requested assistance with furnishing their apartments in 2014 and to date approximately 45 homeless Veterans have requested assistance in 2015. Additional information can be found at www.51homes.net

25 Cities - In March 2014 the U.S. Department of Veterans Affairs (VA) launched the *25 Cities Initiative* to assist communities with high concentrations of homeless Veterans in intensifying and integrating their local efforts to end Veteran homelessness. Tucson was selected to be one of 25 cities to end both veteran and chronic homelessness by 2016. We working with the Continuum to create a coordinated

entry system and utilizing the VI SPDAT to match homeless persons with housing. Combined with our efforts of 51 Homes, we are looking to significantly reduce homelessness by the end of 2016.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

For Fiscal Year 2016, the City of Tucson plans to use CDBG and ESG money to fund a variety of non-profit agencies to provide services to persons experiencing homelessness, those at risk of being homeless and homeless families with children. These activities are summarized below.

- Fund providers through the Continuum of Care process that propose to link housing to services
- Add 100 units of permanent supportive housing to existing housing inventory.
- Identify the needs of homeless and adapt the service system to meet their needs. Increase shelter services, transitional and permanent supportive housing
- Seek additional funds for medical, behavioral, substance abuse, and mental health services
- Fund services that enhance discharge planning and other preventive services
- Institute preventions strategies for rent, utility and mortgage assistance and debt and mortgage counseling
- Provide short-term assistance in the form of emergency shelters and motel vouchers
- Provide employment and training tied to housing assistance
- Implementation of Continuum of Care strategies through participation in the local process – Tucson/Pima Collaboration to End Homelessness (TPCH)
- Development of housing targeted to special needs populations
- Continued implementation of the TPCH Strategic Plan
- Expand permanent housing options for homeless individuals by increasing the number of public housing units and housing choice vouchers made available to qualified homeless individuals/families.

Addressing the emergency shelter and transitional housing needs of homeless persons

ESG funds will be applied to projects providing shelter and assistance to homeless persons as well as providing funds to prevent homelessness. Funds provide essential services, including operations and maintenance for facilities assisting homeless persons and services that prevent homelessness. Shelter Plus Care, Supportive housing and Rapid Rehousing will be used to pursue the majority of the housing and community development strategies to address homelessness. This will include transitional housing and supportive services for the following targeted homeless populations:

- Low-income individuals and families with children;

- Single unaccompanied youth
- Pregnant and parenting youth
- Single women or men with children
- Severely mentally ill persons
- Chronically homeless individuals with multiple barriers to employment
- Veterans
- Victims of domestic violence

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In FY 2016, the City is investigating the feasibility of establishing a centralized facility to connect homeless individuals to emergency assistance, utilize the VI SPDAT to assess needs and link persons with services and follow-up services. The goal is to establish a homeless services campus that increases accessibility to multiple services and supports coordination among service providers participating in the Continuum of Care. The City of Tucson intends to encourage local non-profit housing and support service agencies to pursue all available public and private funding to achieve the goals in the FY 2015 – 2020 Consolidated Plan. It is expected that funding from a combination of federal, state, local and private sources will be used to pursue the majority of the housing and community development strategies. All eligible funding will be pursued and non-profit entities will be encouraged to work with financial institutions to develop plans for leveraging private and public funds to the maximum extent possible.

- Bridges Transitional Housing Program provides transitional housing and supportive services for the targeted populations that are part of the Supportive Housing Program (SHP). This collaborative effort provides direct links between housing opportunities, supportive services and employment programs.
- Pathways provides permanent supportive housing to homeless and chronically homeless disabled individuals and families.
- Shelter Plus Care Partnership and Shelter Plus Care IV provide permanent supportive housing for homeless individuals and families with disabilities including serious mental illness, physical disabilities, and/or chronic substance abuse problems.
- The Emerge Rapid Rehousing Project provides short-term (up to 3 months) and/or medium-term (3 to 24 months) housing and services to individuals or families experiencing homelessness or fleeing from domestic violence situations in order to move them as quickly as possible into permanent housing.

Prevention services include programs aimed at maintaining people in their homes, i.e. rent and

mortgage assistance, utility payment assistance to prevent eviction, case management, housing counseling, landlord/tenant mediation/legal services, behavioral health services, referral services, income maintenance programs and food stamps, job training and placement, and guardianship/representative payee. In addition, prevention programs include supportive education regarding an owner/landlord's specific requirements, and information on tenants' rights and obligations under Arizona law.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

A subcommittee of the Tucson Pima Collaboration to End Homelessness (TPCH) established discharge procedures for homeless patients with all hospitals in Tucson/Pima County. These procedures were supplemented with information regarding shelter operations, admission requirements, names and addresses of emergency shelters and shelter staff. A workgroup has been formed to encourage additional coordination.

While the Prisoner Re-Entry program funded by the Department of Labor Employment and Training Administration has ended, local agencies Primavera Foundation and Old Pueblo Community Services continue to offer re-entry assistance to men and women recently released from the Department of Corrections facilities and reentering the community after incarceration. An array of enhanced and graduated supportive services is offered including individualized case management and transitional living facilities.

Discussion

Funding to agencies described in the action plan is provided in the form of a contract between the recipient agency and the Housing and Community Development Department. The contract contains terms and conditions of funding, reporting and invoice requirements, performance and outcome expectations and service delivery levels, record keeping responsibilities, and consent to on-site monitoring as requested by the city. Funds are awarded to the ESG grantees on a competitive basis. The Request for Proposal Notice is released through the Continuum of Care as well as through the City Participation Process. The City Of Tucson and Pima County jointly make the funding allocations. Members of the allocation committee are selected for their knowledge of services and participation in the Continuum. Every effort is made to involve a homeless or formerly homeless person in the process. The committee ranks the proposals individually and then reviews them as a committee and makes the final funding recommendations.

AP-70 HOPWA Goals - 91.420, 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	110
Tenant-based rental assistance	8
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	115
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	18
Total	251

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

The City of Tucson's action plan to barriers to affordable housing include:

- The City Of Tucson will continue to provide down payment and closing cost assistance for first time Homebuyers using funds from the Tucson Housing Trust Fund.
- Increase affordable housing options by dedicating HOME Rental Development funding for Low Income Tax Credit Housing projects.
- The City of Tucson will continue to use CDBG funds for our housing rehab program that help maintain our housing stock and enables low/moderate income individuals to stay within their homes.
- Over the years, the City of Tucson has acquired residential properties in order to increase the affordable housing market in Tucson. Our El Portal portfolio is comprised of approximately 280 dwelling units owned by the City, which are not part of the Public Housing Authority, and are made available for rent to low/moderate income families.
- The City of Tucson will continue to support the Pima County Community Land Trust. This trust was created to address the high number of foreclosed homes that occurred during the recession. Foreclosed homes were acquired and rehabbed using the City's NSP 1, 2 and 3 funds. These homes were then transferred to PCCLT who in turn sells them to income eligible households.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Tucson will implement the following to encourage affordable housing development:

- Making contingent commitments up to 2% of the qualifying basis for proposed Low-income Housing Tax Credit (LIHTC) projects seeking HOME funds;
- Issuing requests for proposals for infill projects and exploring the same approach for projects suitable lease-purchase;
- Providing preservation/enhanced vouchers for residents of projects with expiring periods of affordability, contingent upon at least twelve months' notice from the property owner; and
- Offering vouchers to tenants of Continuum of Care projects when the project is no longer receiving project-based funding.
- Improving the permit process for contractors rehabilitating the existing housing stock and developers undertaking infill projects.

- Reforming the zoning regulation with the Unified Development Code which successfully removed many barriers. Adoption of the ICC International Existing Building Code has allowed rehabilitation of older buildings without having to meet the full extent of the regulations for new buildings unless a clearly identified hazard is present; this code allows rehabilitation within the means and desires of property owners.

The City of Tucson plans to explore the following to mitigate and remove barriers:

- Fast-track permitting and approvals for affordable housing projects
- Develop a policy that adjusts or waives existing parking requirements for affordable housing projects.

Pima County's Comprehensive Plan – Pima Prospers – will be finalized during the fiscal year. Pima Prospers provides a structure for directly and indirectly addressing regulatory barriers to affordable housing development. Once adopted, the County will begin to implement the goals and policies of the Plan, including:

1. Reviewing the Inclusive Design Ordinance to consider further changes that will encourage aging in place, universal design and accessibility amendments.
2. Supporting a secondary dwelling ordinance or update to include innovative design and development standards, permit procedures, community education and a variety of incentives such as flexible zoning requirements and development standards; and allowing for owner-occupancy in either primary or secondary units.
3. Supporting an incentive program for developers to build innovative residential product types and designs of varying densities.
4. Integrating fair housing goals into planning and development processes to provide for a range and mix of household incomes and family sizes.
5. Providing a manual of strategies for creating a healthier environment based on the latest research and best practices in the field.
6. Implementing a Health Impact Assessment program for public and publicly-funded projects based on healthy communities principles.
7. Embracing principles of affordability and green building as mutually beneficial in reducing energy consumption, water use, material use and creating a healthier indoor environment; periodically updating existing codes and regulations to include the latest green standards, techniques and material; and creating an incentive program to encourage incorporation of green building techniques.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section discusses the City's efforts in addressing underserved needs, expanding and preserving affordable housing, reducing lead-based paint hazards, and developing institutional structure for delivering housing and community development activities.

Actions planned to address obstacles to meeting underserved needs

The City's central long-term community development goal is to focus resources on community needs, particularly the comprehensive revitalization of distressed areas and areas with high levels of poverty. Assisting LMI households throughout the City is a key community goal intended to ensure that neighborhoods not currently in distress do not become so. The City's General Plan – Plan Tucson - supports a framework of local policies that can significantly and positively impact housing and other needs of LMI residents and neighborhoods. The City's expectations are focused on sustainability, reserving land for economic development, and revitalization. Plan Tucson includes 4 focus areas – social, economic, natural and built environments. While many of the City's General Plan goals and policies are inter-related with Consolidated Plan goals and policies, the most relevant housing and community development goals include stabilizing and improving the existing housing stock, increasing affordable housing options, and support programs that expand economic development opportunities. The City of Tucson will support non-profit agencies that provide

- Provide support to Seniors including emergency repairs, senior companion program, independent living support, mobile meals, nutrition programs, and homecare services
- Provide support for youth and families including early childcare development, daycare tuition support, parent education and support, after school programs.
- Support services including temporary shelters for homeless and victims of domestic violence, plus other support such as case management, emergency food assistance, intervention.

Actions planned to foster and maintain affordable housing

- Increase affordable housing options by prioritizing HOME Rental Development Funding for Low Income Housing Tax Credit Housing Projects. Developers of affordable housing are finding it more difficult to finance their projects. The ability to win a LIHTC project is becoming more competitive as other traditional funding options are more restrictive or no longer available. Therefore, the City of Tucson will provide conditional support for 2% of project costs for gap funding for all applications meeting the City's requirements. This support will allow applicants to gain additional points which may then facilitate a successful application.
- Coordinate housing counseling and education resources with down payment, closing cost and new development funding. Offer counseling and education to owners in gentrifying neighborhoods.

- Continue to support the Housing Rehab program that provides rehab assistance to low-income owner occupants. This rehab assistance ensures these occupants may continue to live in their homes.
- Provide preservation / enhanced vouchers for residents of projects with expiring periods of affordability, contingent upon at least twelve months notice from the property owner.

Actions planned to reduce lead-based paint hazards

Any structure built before 1978 that is proposed for rehabilitation under federal programs is tested for lead-based paint. Notices and requirements regarding testing and removal of lead-based paint are provided to program participants, contractors and project sponsors. Licensed contractors are available to perform appropriate abatement and/or removal procedures if lead-based paint is present.

The City follows strict HUD guidelines for testing and abatement of lead-based paint and other hazardous substances, requiring contractor and subcontractor compliance with guidelines. Rehabilitation activities are procured through a bidding process and contracted to licensed contractors. All contractors and subcontractors are required to comply with HUD Lead Safe Housing requirements and federal National Environmental Policy Act environmental review procedures. In addition, the City follows a multi-pronged approach to reduce lead hazards:

1. Section 8 Housing Choice Vouchers. The PHA inspects prospective dwellings constructed prior to 1978 that will have a child under the age of six residing therein, for compliance with EPA and HUD Lead Based Paint rules and regulations. The inspection includes visual inspections for chipped, peeling, chalking and deteriorated interior and exterior paint. Clearance testing may be performed after remediation by the property owner, to assure a lead-safe environment.
2. Public Education. Lead Hazard Information is distributed to participants in homeownership and rental programs.

The City of Tucson was awarded a Lead-Based Paint Hazard Control Grant in 2013, which expires this year. We were not awarded funding for FY 2015. The City will re-apply for a new grant in June 2015.

Actions planned to reduce the number of poverty-level families

The City of Tucson will work to increase economic activity, promote jobs-based education, and provide services to help lower-income households attain higher-wage employment. Together these efforts serve to reduce the incidence of poverty.

- Most activities undertaken with CDBG, HOME, ESG and HOPWA funds are efforts to reduce the number of persons living in poverty and improve the quality of life for city residents. The City will continue to support emergency assistance programs, and a variety of other support services that are used by low-income households to obtain basic necessities.
- Continue to support economic development activities and employment, focusing on employment convenient to public transportation and working in partnership with workforce investment agencies;
- The City of Tucson in partnership with Pima County and the City of South Tucson applied for a Promise Zone designation for round two. Unfortunately, we were not selected. We will review our application with HUD and then re-apply for round three.
- Continue to incorporate training for contractors and other private sector entities to increase understanding of and participation in HUD programs, with emphasis on Section 3 and Labor Standards that promote economic self-sufficiency
- The City will continue to market the Section 108 program to organizations seeking gap financing. On March 17, 2015 HUD conditionally approved the first loan in the amount of \$8 million for a hotel project. This project will create approximately 160 new jobs.

Actions planned to develop institutional structure

The Delivery System provides a full array of services to low and moderate income households and people with special needs, including people with HIV/AIDS. HCD carries out its mission through direct delivery of services and programs and funding of other City departments, nonprofit organizations and for-profit developers. Specific agencies and organizations that work with the City are selected on an annual basis. The City of Tucson recognizes the benefits of increasing administrative efficiencies to improve the delivery system. Planned actions for the coming year include:

1. Evaluate a coordinated application process with Pima County. This will allow applicants to prepare RFP responses once a year, and will reduce duplication of applications for same services.
2. Evaluate a higher minimum of funds approved for a grant to reduce number of grants awarded thereby reduce administrative costs.
3. Evaluate renewable (multi-year) contracts contingent on performance;

4. Dedicating resources to coordinated assessment
5. Evaluate the Housing Rehab program to look at ways to reduce administrative costs thereby allowing more funds to assist homeowners.

Actions planned to enhance coordination between public and private housing and social service agencies

The City benefits from a strong city wide network of housing and community development partners, such as the Tucson Metropolitan Housing Commission, the Housing Rehab Collaborative, the Tucson Pima Collaboration to End Homelessness and Pima County Community Development and Neighborhood Conservation Dept. The City will continue to create partnerships between public institutions, non-profit organizations, and private industry for the delivery of affordable housing and community development activities for low- and moderate-income households, neighborhoods, and at risk populations. The use of non-profit agencies to deliver such services has expanded over the past several years, thus increasing the coordination and cooperation between the City and these entities. The City will continue to market funding options including HOME and Section 108 Loan program to private developers, businesses and non profit agencies to ensure opportunities for development of low income housing and job creation occurs.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

The City of Tucson does not have any program income that has not already been reprogrammed for the upcoming fiscal year. Proceeds from Section 108 projects will not be received in this program year and surplus funds, returned funds or float-funded activities do not apply to the City of Tucson.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The top priority of the HOME program is the commitment of rental development funds to the Low Income Housing Tax Credit (LIHTC) applicant to maximize the points provided in the Qualified Allocation Plan (QAP) in this category. The City has also identified three sources for HOME eligible activities:

- \$320,000 from CDBG carry forward for rental rehabilitation
- \$125,000 from the Tucson Housing Trust Fund for down payment assistance and
- \$277,120 from General Funds for HOME program match that will be prioritized for development of new home ownership units. These are both low priorities in the Consolidated Plan.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Affordability of HOME funds shall be maintained by the recapture method as outlined in the HUD HOME Resale and Recovery Summary. A Note and Deed of Trust will be recorded to ensure the required period of affordability is met.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Tucson shall recapture all or a portion of the direct HOME subsidy if the HOME recipient decides to sell the house within the affordability period at whatever price the market will bear. If there are no net proceeds or insufficient proceeds to recapture the full amount of HOME investment due, the amount subject to recapture shall be limited to what is available from net proceeds. Net proceeds are defined as the sales price minus superior non-HOME loan repayments and any closing costs

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds will not be utilized in this manner

Emergency Solutions Grant (ESG)

1. Include written standards for providing ESG assistance (may include as attachment)

Our Policy Manual for Emergency Solutions Grants Program is attached.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Continuum of Care has begun a centralized/coordinated entry and assessment system consistent with HUD standards. Through the 25 Cities Initiative, a coordinated entry system is in place. Homeless service providers throughout Pima County utilize the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT) as the common assessment tool for individuals who are homeless. The F-VI-SPDAT will be utilized in the near future. The SPDAT is entered into the HMIS system by the agency completing it, and HMIS staff then matches the highest scoring client through their length of time homeless, their medical vulnerability, over all wellness, unsheltered sleeping location and age with the appropriate housing. Veterans with a high score are referred to the VASH program, and bridge housing through one of the VA programs. with the next available housing that fits their needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The Tucson Pima Collaboration to End Homelessness (TPCH) has a workgroup that makes recommendations for ESG priorities.

Process for Sub-Awards: Funds will be awarded by the ESG Grantees on a competitive basis. The Request for Proposal Notice is released through the Continuum of Care as well as through the City Participation Process. The City of Tucson and Pima County jointly make the funding allocations. Members of the allocation committee are selected for their knowledge of services and participation in the Continuum. Every effort is made to involve a homeless or formerly homeless person in the process. The committee ranks the proposals individually and then reviews them as a committee and makes the final funding recommendations.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The Tucson Pima Collaboration to End Homelessness (TPCH) has several former homeless persons on their governing board. TPCH assists with outlining priorities for ESG grants.

5. Describe performance standards for evaluating ESG.

Pima County and the City of Tucson in consultation with the Continuum of Care developed performance standards that provide measures to evaluate the effectiveness of

1. Targeting those who need the assistance the most;
2. Reducing the number of people living on the streets and emergency shelters;
3. Shortening the time people spend homeless;
4. Reducing each program participant's housing barriers or housing stability risks.

Discussion